The University of Huddersfield Minutes of the Senate 13 March 2019

Present: Professor R Cryan (Chair), Professor M Adkins, Professor A Ball, Dr S

Bastow, Professor P Bissell, Professor S Donnelly, Mrs N Firth, Mrs S Furmedge, Professor M Ginger, Mr E Haruna, Professor J Johnes, Professor M Kagioglou, Professor N King, Dr S Lui, Professor J Malay, Mr M Mills, Professor J Owen-Lynch, Ms A Pettican, Mr J Rodgers, Professor P Sanderson, Mr J Stephen, Professor D Taylor, Professor T

Thornton, Professor B Tolchard, Dr L Waters, Dr S White.

In Attendance: Dr R Birds, Mr C Blair, Mrs M Boryslawskyj, Mr P Cropper, Ms K Engel,

Dr J Grainger, Mr A Mandebura, Professor L Towns-Andrews.

Apologies: Dr S Burns, Professor R Cowgill, Mr A McConnell, Professor P Goswani,

Professor P Miller, Dr Y Novakovic, Professor T Schmidt, Professor R

Ward, Ms K White.

The Vice-Chancellor welcomed members to the meeting, highlighting the challenges facing the sector as a whole, which the University would need to navigate over the coming year.

REGS-SC-13Mar19-1.0 SENATE BRIEFING

1.1 Estates Briefing

- Members were updated on progress with the Barbara Hepworth Building which
 was due to be completed by summer 2019, for the start of the 2019 academic
 year. Members also noted that local building materials had been used in the
 development.
- Senate was also briefed on progress with the Science Building development, completion of which was also scheduled for September 2019.
- Members noted that the Bath House on Queen Street was grade II listed and would become a Design Centre and café and that it was hoped that this project would be completed by September 2019.
- It was noted that Queen Street Studios would be remodelled for use by academic staff and works should be completed by early 2020.
- Members were advised that the Faith Centre would be relocated to an alternative site on Wakefield Road
- It was reported that the School of Human and Health Sciences was expanding and the Director of Estates suggested this may necessitate a review of space utilisation across the University.

REGS-SC-13Mar19-2.0 MINUTES

2.1 Resolved: that the minutes of the meeting held on 7 November 2018 be accepted as a correct record. (**REGS-SC-7Nov18-M**)

REGS-SC-13Mar19-3.0 MATTERS ARISING

3.1 There were no matters arising not covered elsewhere on the agenda.

REGS-SC-13Mar19-4.0 CHAIR'S BUSINESS

4.1 The Chair had no specific items to raise.

REGS-SC-13Mar19-5.0 UNIVERSITY NEWS

- **5.1** Members were briefed on a range of news from around the University including the following items:
 - ➤ Chris Brown, the Yorkshire businessman and Chair of the University Council since 2004, had been awarded an OBE for his services to Higher Education.
 - ➤ Colin Blair MBE, was announced as the winner of the 2018 recipient of the Peter Middup Lifetime Achievement at the Premises and Facilities Management Awards. It is bestowed annually on a leading figure in the field of facilities management.
 - ➤ The University welcomed Dr Sophie Bowness, a Wakefield sculptor and granddaughter of Barbara Hepworth, to the 'topping out' ceremony of its new Barbara Hepworth Building.
 - ➤ Professor Paul Miller was recently announced as the new President of the Commonwealth Council for Educational Administration and Management, which is responsible for leading research and fostering collaboration amongst education leadership, administration and management professionals across the Commonwealth.
 - ➤ In December the School of Applied Sciences was conferred with the University's first departmental Silver Athena SWAN award.
 - ➤ The University recently hosted the Inclusion, Diversity and Equality: Advancing a Culture of Excellence Conference.
 - ➤ University fashion graduate Sian Gabbidon won Lord Sugar's The Apprentice 2018 and the £250,000 investment will go towards growing her successful swimwear business Sian Marie Fashion.
 - ➤ Three visiting professors gave their inaugural professorial lectures and the University would be actively working with all three of them:
 - Alan Roberts 'Restructuring Faces and Other Places; Material Science in Medicine'.
 - Mikael Barfod voiced his growing concerns for the United Nations at a public lecture entitled: 'Filling the vacuum: who will save multilateralism?'
 - Paul Grimwood gave his inaugural lecture as Visiting Professor of Strategy at Huddersfield entitled: 'The pace of change has never been so fast and will never be as slow again...Changing dynamics of U.S. retailing'.
 - ➤ Professor Richard Haigh and Professor Dilanthi Amaratunga, from the University's Global Disaster Resilience Centre, were the two international observers for the exercise Indian Ocean Wave 2018 for Sri Lanka, an Indian Ocean-wide tsunami warning and communications exercise. They were also awarded over half a million pounds to conduct research into improving the river management of the Ciliwung River Basin in Indonesia.
 - > We welcomed visits by:
 - The Chinese Consulate General Education Counsellor Zhao Jiang;
 - The Iraqi Consul General Dr Ihsan Allawi;
 - Bahraini visitors which included representatives from the Interior Ministry, police service and UK embassy.
 - The University is home to a multi-disciplinary Secure Societies Institute (SSI), which led to its selection by Bahrain's Royal Academy of Policing to provide an

- MSc course in Security Science. The first cohort of this degree recently graduated and Professor Andrew Ball was invited to deliver a speech at the graduation ceremony.
- The Vice Chancellor Professor Bob Cryan CBE was named as the new Chair of the CMI Board of Companions and a member of the CMI Board of Trustees.
- ➤ The World University Subject Rankings by QS has ranked the University's 'Performing Arts' to be 25th in the world. From mainstream UK universities, only the universities of Oxford and Cambridge and one other ranked higher.
- The University's Business and Management subjects are now ranked to be among the world's top 300-350 institutions, a testament to its growing research reputation and international recognition. Mechanical Engineering has also improved its position in the ranks and is now in the 400-450 band in the world and 33rd in the UK.
- ➤ Dr Jade Halbert was selected by the BBC and the Arts and Humanities Research Council as one of 10 New Generation Thinkers for 2019.
- Dr Yan Wang Preston was selected for the Royal Photographic Society's 'Hundred Heroines', compiled to celebrate the world's most inspirational female image makers.
- At a recent Customer Service Excellence assessment, Computing and Library Services were judged to remain fully compliant and achieved 22 'Compliance Pluses' out of a total of 57.

REGS-SC-13Mar19-6.0 MEMBERSHIP

6.1 Resolved: to approve the updated membership of Senate.

(REGS-SC-13Mar19-6.1)

REGS-SC-13Mar19-7.0 HONORARY AWARDS

- 7.1 The revised Honorary Awards guidelines were noted. (REGS-SC-13Mar19-7.1)
- 7.2 Members were updated on the Honorary Award recipients for 2019 and were asked to invite colleagues to propose nominees for future years. Members considered the nomination and were reminded that the names of those nominated were to be kept confidential until formally announced by the University.

Resolved: to recommend the nomination to University Council for approval.

REGS-SC-13Mar19-8.0 APPLICATIONS FOR 2019

8.1 The Deputy Vice-Chancellor updated members on the applications for 2019, which were encouraging given the challenging environment. Members were advised that the approaching admissions cycle would continue to be competitive and cautioned against complacency. It was noted that applicants were applying later in the cycle and the conversion to firm acceptances was positive. Members were reminded of the need for ongoing innovation across the portfolio and hard work to ensure effective applications and conversions.

REGS-SC-13Mar19-9.0 REPORTS FROM THE PRO VICE-CHANCELLOR (TEACHING AND LEARNING)

The Pro Vice-Chancellor reported that work was ongoing across the University and with the Students' Union to reduce the BAME attainment gap (which was comparatively low for the sector) and thanked colleagues for their continued efforts to understand more fully the nuances of the attainment gap and develop targeted interventions.

NSS

9.2 The Pro Vice-Chancellor for Teaching and Learning reported that the NSS was ongoing and would close in April, and thanked colleagues for their help in encouraging their students to complete the survey.

Senate noted that the Huddersfield Student Survey was live for first and second year students and members were asked to publicise this survey because it provided useful feedback on the experience of first and second year students.

Teaching Excellence Framework

The Pro Vice-Chancellor advised that the University's preparations for subject level TEF was ongoing and that subject level workshops had been held with first drafts due in April.

Members were advised that the University had responded to the subject level TEF consultation and had expressed concern around three overarching principles:

- The use of longitudinal graduate salary data and the negative effect on Higher Education Institutions in the north of England;
- The inclusion of figures relating to foundation year students;
- Technical issues around the processing of the data.

UTLC Summaries

9.4 The summaries of the 28 November 2018 and the 22 January 2019 meetings were noted.

Members were advised that QSAG had been formally disbanded. The business in QSAG had become very similar to UTLC, since its original function to support academic quality audit was no longer required. A working party will be set up in future if needed for audits. Members were advised that business usually sent to QSAG should instead be sent to UTLC. (REGS-SC-13Mar19-9.4)

EDI Governance Framework

9.5 Members were advised that a review of equality, diversity and inclusion had been ongoing with regards to both students and staff. There were currently two committees; the University's Athena Swan Self-Assessment Panel and the University Equality and Diversity Enhancement Group. These groups had voted to disband and to create one new Committee: The University Equality, Diversity and Inclusivity Enhancement Committee.

Resolved: to support the creation of the new Committee.

REGS-SC-13Mar19-10.0 REPORT FROM THE PRO VICE-CHANCELLOR (INTERNATIONAL)

Update on International Enrolments & Recruitment

10.1 The Pro Vice-Chancellor advised that recruitment was encouraging, in comparison with our competitors, given the challenging circumstances in the sector.

Members were advised that the review of International Office processes and creation of new courses had attracted additional overseas students and that firm acceptances had increased.

The Director of Human Resources joined the meeting.

10.2 International Student Barometer

Members were reminded that performance in this survey formed one of the new KPIs and that there was an increased focus on mobility and student experience. The Pro Vice-Chancellor for International advised that the ISB would be run in autumn 2020.

10.3 <u>University International Committee Summaries</u>

The summaries of the 5 December 2018 and 20 February 2019 meetings were noted. Members were reminded that the University had secured a place in the top 600s in the Times World Rankings. It was noted that several subjects had also ranked in the top 300s, reflecting an increased recognition of the University's excellence in research.

The Pro Vice-Chancellor reported that the Study Group provision had been revalidated.

Members were reminded that the University had performed strongly in the QS World Rankings and that efforts were being made to drive the collaboration strategy by developing strategic research partnerships with institutions around the world.

(REGS-SC-13Mar19-10.3)

REGS-SC-13Mar19-11.0 REPORT FROM THE PRO VICE-CHANCELLOR (RESEARCH & ENTERPRISE)

University Research Committee Summaries

11.1 The summaries of the 6 December 2018 and the 26 February 2019 meetings were noted. Members' attention was drawn to the REF2021 preparations and the current modelling being undertaken to inform the University's approach.

(REGS-SC-13Mar19-11.1)

Criteria for Appointment of PGR Supervisors from 2019/20

The Dean of the Graduate School explained that changes had been made to the requirements of the supervisory team in order to improve the PGR experience and outcomes. The Deputy Vice-Chancellor reiterated the importance of supervision arrangements in these areas.

It was noted that the updated criteria had been recommended for Senate approval by the University Research Committee and that Chair's action had been taken to expedite the changes. (REGS-SC-13Mar19-11.2)

REGS-SC-13Mar19-12.0 SCHOOL BOARD SUMMARIES

12.1 The summaries of the School Boards were noted.

(REGS-SC-13Mar19-12.1-12.10)

REGS-SC-13Mar19-13.0 UNIVERSITY COUNCIL MINUTES

13.1 The University Council minutes of 29 November 2018 were noted.

REGS-SC-13Mar19-14.0 ANY OTHER BUSINESS

14.1 Members were advised that Mr Emmanuel Haruna had been appointed as President of the Students' Union in the recent officer elections. The Chair thanked the outgoing President for his contribution to Senate and the wider University.

Members were advised of the other Students' Union officer election results:

- Esther Adebisi Educations Officer
- Adetayo Opakunle Equalities Officer
- Bethany Woodcock Community Officer
- Lucy French Activities Officer
- **14.2** Members considered and approve the following departmental changes:
 - The renaming of the Huddersfield Business School's Department of Logistics, Operations, Hospitality and Marketing to the Department of Logistics, Marketing, Hospitality and Analytics; and
 - The renaming of the School of Applied Sciences Department of Optometry to the Department of Optometry and Vision Sciences.

REGS-SC-13Mar19-15.0 AVAILABILITY OF AGENDA, PAPERS AND MINUTES

15.1 There were no papers excluded from the Library under Standing Order 11.8.

REGS-SC-13Mar19-16.0 DATE, TIME AND PLACE OF NEXT MEETING

16.1 26 June 2019 at 9.30am in the McClelland Suite

Katie Engel Registry March 2019